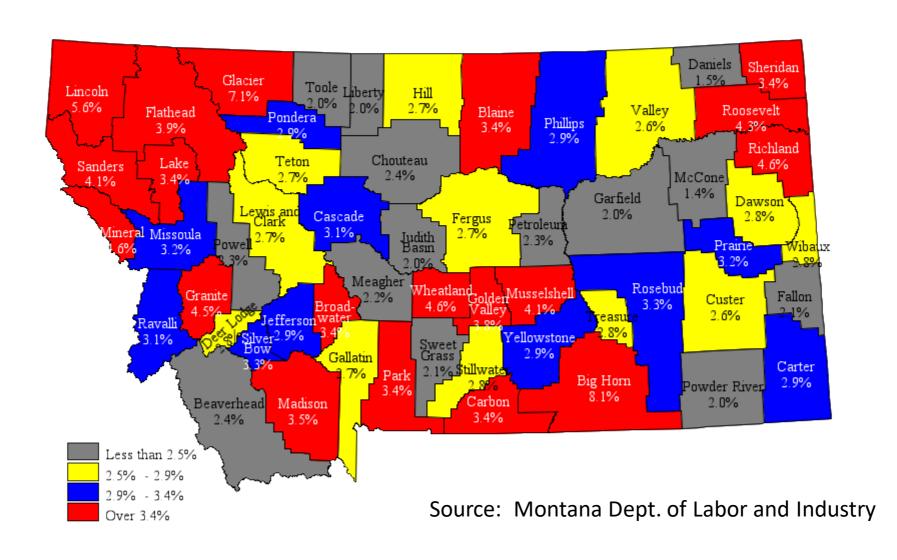
Presentation from Patrick Barkey

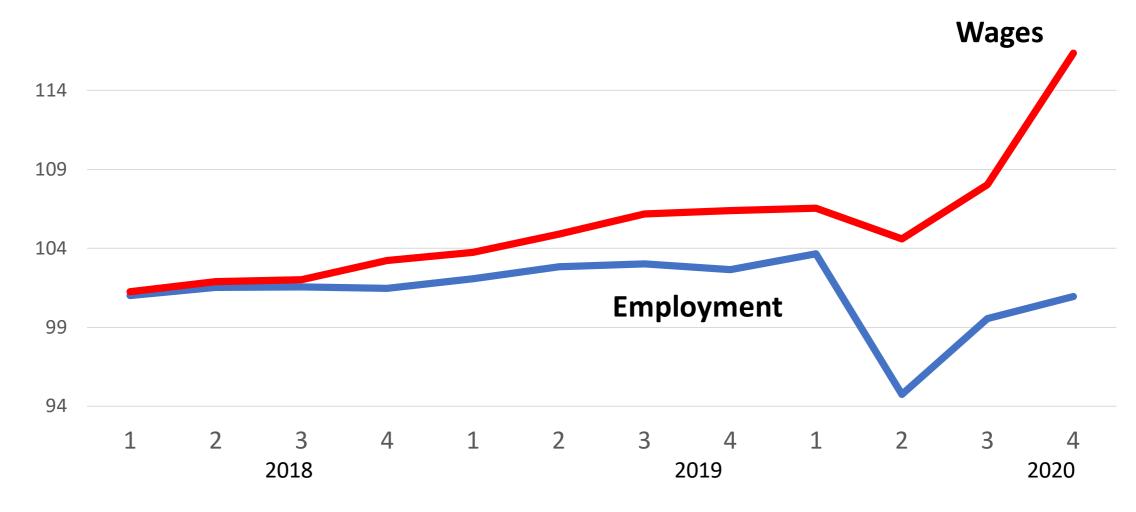
- 1. Has the Montana economy healed?
- 2. What are the biggest issues today in the economy?
 - a. immediate issues
 - b. medium/long run issues
- 3. What are the best strategies/actions to address those issues? (And which are the worst?)

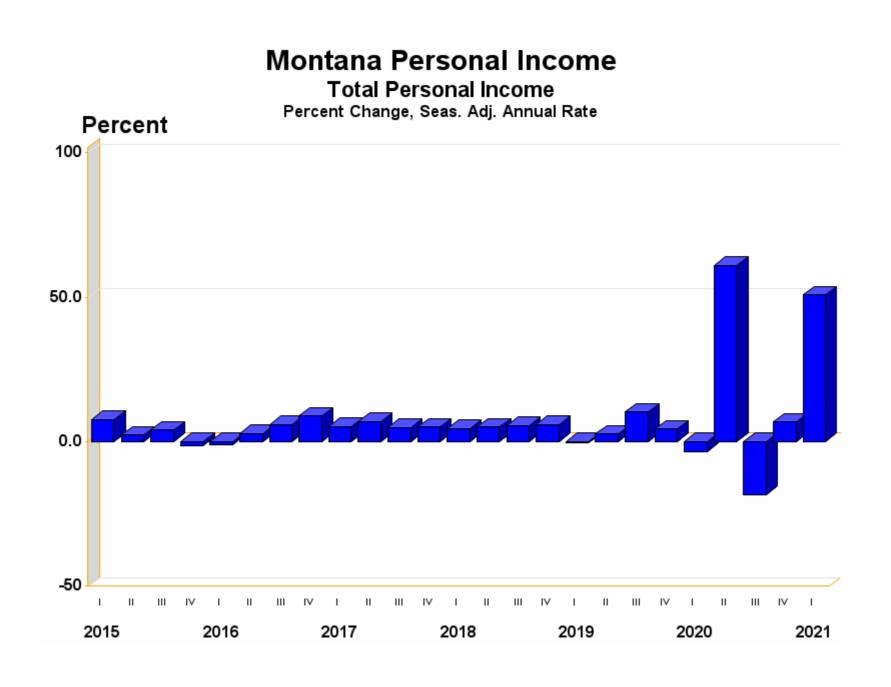
Unemployment Rates, May 2021

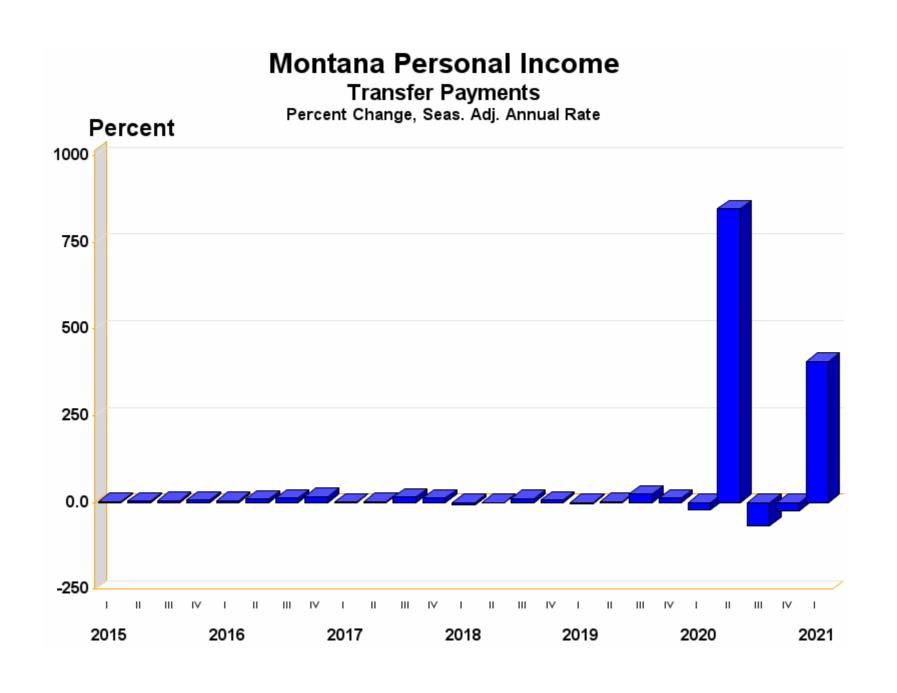


Wages and Employment, Montana, 2018Q1 – 2020Q4

Percent Seasonally Adjusted Index, 2017Q1 = 100







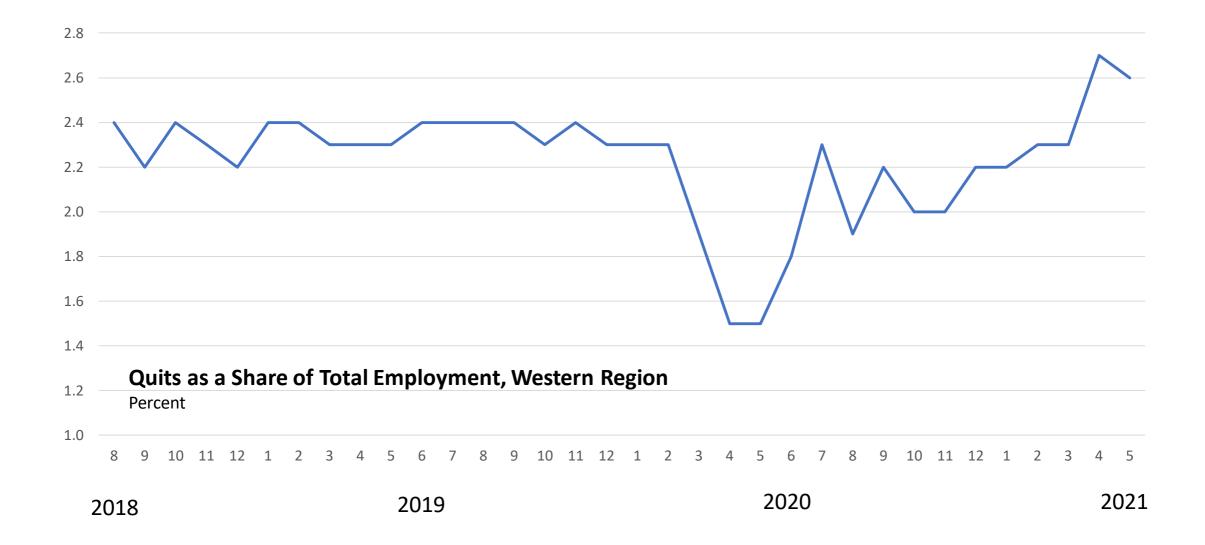
Categories	2016	2017	2018	2019	2020	2021
☐ Top Seven Sources	\$1,538,275,203	\$1,537,826,401	\$1,705,970,777	\$1,838,142,200	\$1,756,106,044	\$2,087,376,512
⊞ Corporation Tax	\$91,138,103	\$95,089,509	\$133,391,688	\$148,685,192	\$142,465,561	\$203,820,846
□ Individual Income Tax	\$1,098,693,644	\$1,087,463,482	\$1,203,724,805	\$1,301,096,094	\$1,217,728,896	\$1,474,282,414
510101 Withholding Tax	\$728,288,113	\$754,417,435	\$805,207,487	\$855,745,191	\$916,893,597	\$996,172,574
510102 Estimated Tax	\$228,310,662	\$219,612,176	\$260,761,032	\$240,656,170	\$235,735,610	\$346,300,022
510103 Current Year I/T	\$184,239,866	\$164,248,267	\$177,542,237	\$220,781,449	\$80,701,854	\$124,236,290
510104 Prior Years to Income Tax	\$3,260,548	\$3,333,982	\$3,662,495	\$4,497,568	\$4,677,813	\$4,746,298
510105 Income Tax - Audit Collections	\$26,367,258	\$19,062,585	\$22,317,443	\$24,372,388	\$26,029,696	\$30,351,593
510106 Income Tax Refunds	(\$106,811,811)	(\$110,564,805)	(\$113,527,605)	(\$96,800,952)	(\$100,961,228)	(\$107,249,351)
510109 Income Tax-Penalties & Interes	\$9,108,627	\$7,063,544	\$6,900,449	\$6,297,364	\$6,813,455	\$7,174,296
510110 Accrual Individual Inc Tax	\$0	\$0	\$0	\$0	\$0	\$0
510111 Pass Thru Entity Tax	\$19,315,901	\$25,355,254	\$33,478,126	\$39,036,729	\$39,802,280	\$67,709,798
510482 Mineral Royalty WH Tax	\$6,614,481	\$4,935,044	\$7,383,140	\$6,510,187	\$8,035,820	\$4,840,895
⊞ Insurance Tax	\$52,042,233	\$59,185,553	\$54,986,503	\$60,897,889	\$66,420,946	\$69,700,094
	\$21,570,720	\$22,490,123	\$25,170,661	\$28,441,125	\$23,700,177	\$15,112,651
	\$149,179,831	\$148,557,372	\$161,932,055	\$170,859,222	\$177,362,592	\$182,886,190
	\$80,373,924	\$80,386,185	\$80,133,381	\$81,112,841	\$82,972,737	\$87,581,931
	\$45,276,748	\$44,654,177	\$46,631,685	\$47,049,836	\$45,455,134	\$53,992,385
⊞ Other Sources	\$38,146,465	\$44,189,782	\$112,046,629	\$87,603,763	\$45,833,436	\$54,319,545
■ Natura Resource Sources	\$29,637,758	\$30,285,733	\$31,342,853	\$35,258,695	\$30,241,230	\$26,730,230
	\$16,016,081	\$18,837,114	\$19,703,267	\$28,103,098	\$32,071,754	\$14,133,415
⊞ Consumption Sources	\$53,002,616	\$53,701,169	\$52,475,697	\$53,866,759	\$52,573,109	\$57,222,840
⊞ Business Sources	\$41,474,057	\$40,745,052	\$43,354,168	\$45,875,270	\$54,785,478	\$53,232,149
Total	\$1,716,552,181	\$1,725,585,251	\$1,964,893,391	\$2,088,849,784	\$1,971,611,051	\$2,293,014,691

BBER has addressed the two of the biggest issues in the Montana economy in recent years



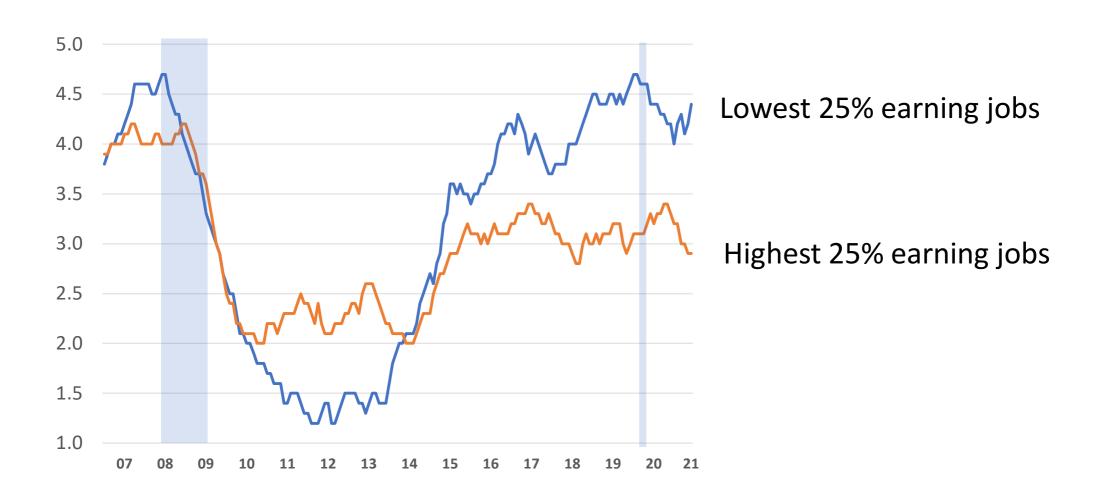


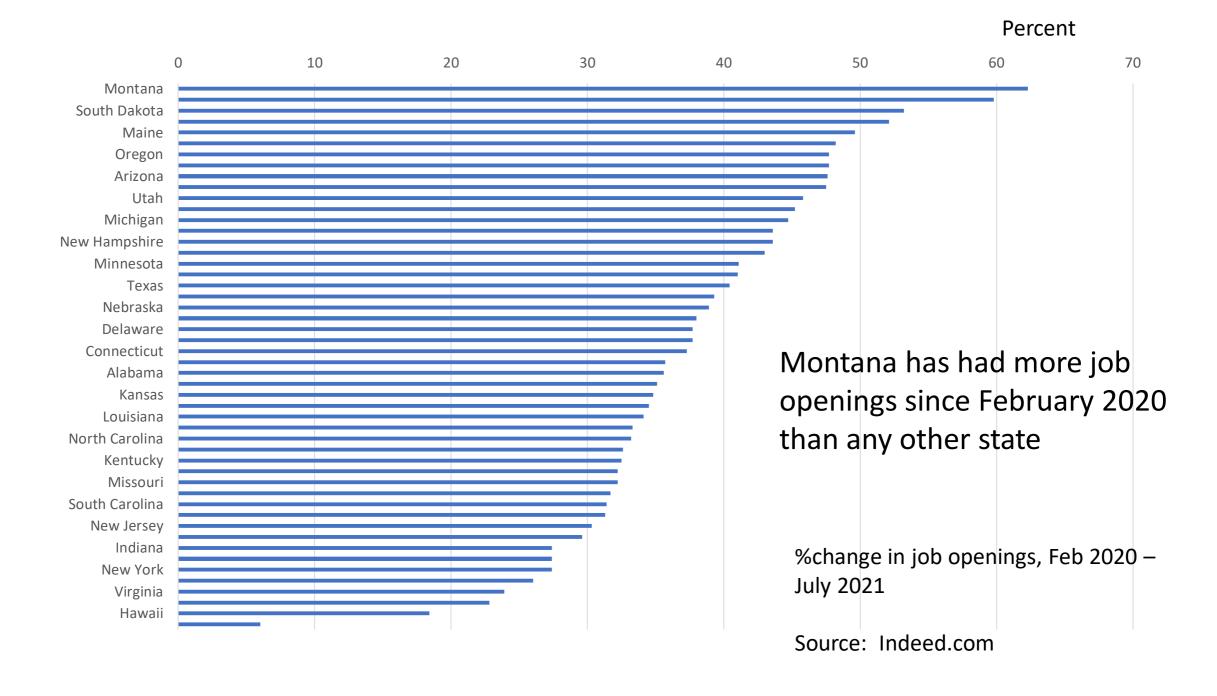
Voluntary Quits Signal Labor Market Health



Wage Growth Tilted Towards Startup Positions

Federal Reserve Bank of Atlanta U.S. Wage Tracker, Percent





What Companies Can Do



- Pay people more. This is already happening. Does it grow the total workforce?
- Search more broadly. Relax requirements. Look at non-traditional workers. Look outside local area, especially if remote work is feasible.
- Invest more in training. Hiring less qualified workers requires more training to bring them up to acceptable skill levels, even if there is a risk they will leave and take work elsewhere.
- Reconfigure job roles. Find ways to make existing staff more productive to cover needed functions with existing workers.
- Recruit future workers. Connect with middle school-aged people to raise awareness of career opportunities.
- Automation and outsourcing.
- Turning down work.

What Policymakers Can Do

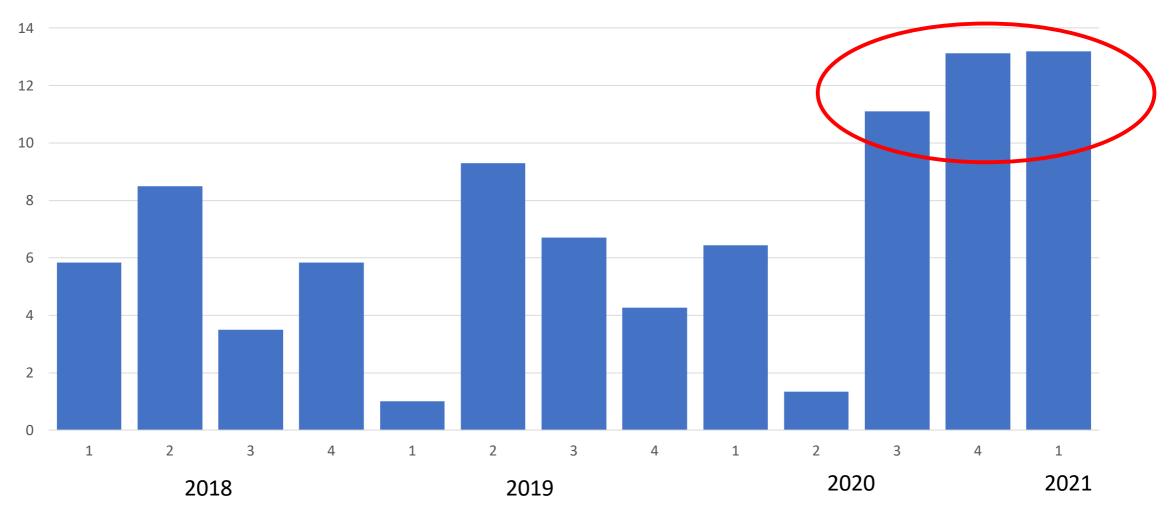
(But maybe not if they want to get re-elected)



- Boost retirement age. Social Security and Medicare need this change eventually anyway.
- Increase female labor force participation. More flexibility and a big expansion in child care availability is needed.
- Fix immigration policy. Has always been a U.S. strength.
- Raise teenage participation. Compatible with college prep?
- Re-think drug testing policies. This is quietly happening already.
- Reconsider occupation licensing requirements. These make it harder for two-earner couples to migrate to job opportunities.
- Explore employment of incarcerated population.

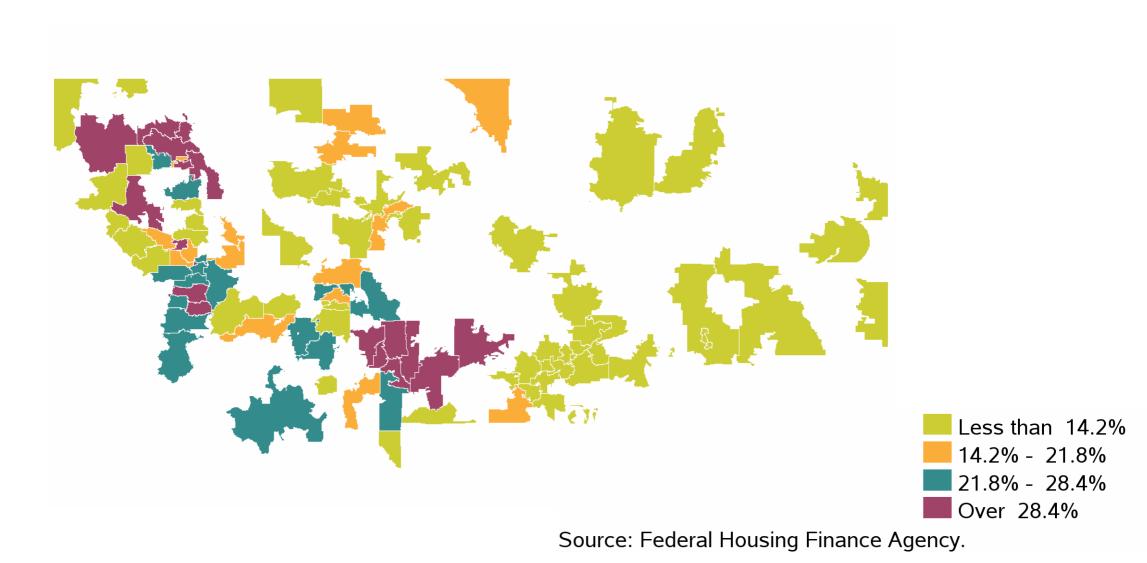
All Transactions Housing Price Index, Montana

Percent Growth, Annualized Rate, Not Seasonally Adjusted



Source: Federal Home Finance Agency

Housing Price Growth, Percent, 2019-2020





What's the Solution?

It Depends on What You Think is the Problem

The Market is the Problem



- "Hot" housing markets have high in-migration and high demand
- Land use policies and regulation reflect the "proper" pricing of the spillover effects of new housing
- Solution is to subsidize those who have difficulty paying
- Housing programs vs. poverty programs

The Problem is Regulation and Policy



- Local regulation constricts housing supply, pushing prices up beyond construction costs plus profit
- Federal policies inflate demand for larger, more expensive homes
- No single rule or regulation is the culprit
- Solution is rollback or override of local regulatory power from the state?

Montana's Economic Challenges

- Workforce shortages and housing costs are symptoms of the same issue – a supply-constrained economy with too much stimulus
- Other difficult issues remain:
- Low wages
- Aging/outmigration from rural areas/east
- Rural poverty
- Pension underfunding
- Limited government capacity (including MUS)

What Approaches Will Work Best?

- Good motives vs. good outcomes
- Subsidizing demand in a supply-constrained economy
- In housing and workforce, expanding supply is the key
- Solutions to problems may require a lot of "selling" to Montanans (e.g., urbanization, more density, more government)
- Best use of one-time monies is to finance transitions, not new programs